

April 22, 2022

MEMORANDUM

To: Committee on Budget and Finance

From: Vennie Gore
Senior Vice President for Student Life & Engagement

Subject: 2022-23 Housing and Dining Rate Recommendations

RECOMMENDATION

The Trustee Committee on Budget and Finance recommends that the Board of Trustees authorize the Administration to implement academic year 2022-23 room and board rates.

RESOLUTION

BE IT RESOLVED, that the Board of Trustees of Michigan State University hereby adopts the basic residence hall double room and board rate of \$10,990 for first-year residents who select the silver unlimited meal plan for the 2022-23 academic year and adopts the basic residence hall double room and board rate of \$10,676 for second-year residents who select the silver unlimited meal plan for the 2022-23 academic year.

BE IT FURTHER RESOLVED, that the Board of Trustees of Michigan State University hereby adopts a 2% rate increase for 1855 Place, University Village and Spartan Village apartments for the 2022-23 academic year.

BACKGROUND

Attachment A reflects recommended 2022-23 academic year housing and dining rates.

The proposed residence hall rates for first-year residents represent a 2.94% increase over the 2021-22 rates. The rate increase results from increased inflation rates for housing and food service facilities on campus. The increase in housing and dining rates for the 2021-22 academic year was 1.95%.

The proposed residence hall rates for second-year residents are not increased from the rates for the 2021-22 academic year.



Division of
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If the new rates are adopted, the residence hall double room rate for undergraduate students first year of residence will increase \$130 per year, and the silver unlimited meal plan will increase \$184 per year.

It is anticipated that even with these rate increases, Michigan State University will continue to be competitively positioned among universities in Michigan and the Big Ten.

cc: Board of Trustees, President Stanley, T. Woodruff, M. Woo, L. Frace, N. Beauchamp, K. Wilbur, E. Scorsone, M. Zeig, B. Quinn, R. Gasser, R. Selesky, R. Patterson, L. Gremel

ATTACHMENT A
MSU SLE 2022-23 Housing and Dining
April 22, 2022

The housing and dining components of the Division of Student Life & Engagement (SLE) are self-supporting auxiliaries of Michigan State University. They receive no State of Michigan or student tuition funding for the operation and maintenance of the university's extensive award-winning housing and dining system.

Rate Increase Recommendation for Residence Halls and Dining:

The proposed residence hall housing and dining rate recommendation for a student's first year of residence in academic year 2022-23 is as follows:

- 2.94% increase to pay for residence hall and dining operating expense inflation. Food prices have increased 7.9%. Energy, gasoline, and landfill costs have also increased over 10% during this past year.

The current 2021-22 academic year basic residence hall double room and board rate of \$10,676 remains unchanged for students who will be second-year residents and select the silver unlimited meal plan for the 2022- 23 academic year. This structure allows students to have certainty in their housing and dining costs when they enter the university.

The room and board rate increases have been below 3% for the past seven years. We are conscious of the cost of education for our students and their families. Thus, we are focusing on managing expenses. The rate increases are also consistent with the forecasted increase presented to the MSU Board of Trustees in January 2019 as part of the SLE 10-year strategic direction.

Rate Increase Recommendation for University Apartments:

The proposed rate recommendation for 1855 Place, University Village and Spartan Village for academic year 2022-23 is as follows:

- 2% increase

Again, due to the pandemic, there was no rate increase for university apartments for 2021-22.

Rate Analysis	2021-22 Rate and 2022-23 Rate for Second-year Residents	2022-23 Rate for First-year Residents	Change
Residence Hall/academic year - Double	\$4,408	\$4,538	\$130
Residence Hall Meal Plan/academic year - Silver Unlimited	\$6,268	\$6,452	\$184
University Village Apt./month: 4 Bed	\$740	\$755	\$15
1855 Place Family Apt./month: 1 Bed	\$808	\$824	\$16
1855 Place Family Apt./month: 2 Bed	\$934	\$953	\$19
1855 Place Single Student Apt./month: Studio	\$995	\$1,015	\$20
1855 Place Single Student Apt./month: 2 Bed	\$884-\$904	\$902-\$922	\$18
1855 Place Single Student Apt./month: 4 Bed	\$793-\$859	\$809-\$876	\$17

Our residential living experience provides exceptional value for our residents. In one all-inclusive cost, we provide a holistic service to support for student success, award-winning dining available 14 hours a day, seven days a week, highspeed internet, cable TV/streaming, heat, water, electricity, furnishings, linen and laundry services, fitness centers, reception desk service, campus security, convenient access to academic classrooms, Neighborhood Engagement Centers, and a residential education model that builds community and Spartans for life.

We understand the importance of keeping housing and dining rates affordable for our students, especially as the pressures of individual contribution to the cost of higher education continue to increase. This proposed rate increase attempts to strike a balance between affordability, enhanced services for our students and the continued renovation of our aging residence halls and apartment buildings.

Housing Option	Daily Cost
Residence Hall – Double (all-inclusive)	\$49.06 First-year Resident \$47.66 Second-year Resident
1855 Place Family Apt. 1 bedroom	\$27.09
University Village Single Std. Apartments	\$24.82
Williams Hall Apartment (room only)	\$22.62

MSU DIVISION OF STUDENT LIFE AND ENGAGEMENT

Eighteen months ago, MSU embarked on a new structure for our Student Affairs and Services programs, aligning these important programs more closely with Residential and Hospitality Services. This was due in part to some staffing changes but also to better align programs supporting our students.

During this time, it has become evident that the synergies attained by more closely aligning our student-facing services have been beneficial to the student experience for both on-campus and off-campus students. We know the student experience does not start and stop at the borders of a residence hall, classroom, or city limits. Our university is committed to student success from matriculation through graduation, regardless of where a student may reside. On October 8, 2021, President Stanley made this temporary realignment permanent.

The units formerly within the Division of Student Affairs and Services (SAS) and the units formerly within Residential and Hospitality Services (RHS) merged into a new consolidated unit, the Division of Student Life & Engagement (SLE). Senior Vice President Vennie Gore serves as the leader of this new division, with Board of Trustees approval at their October 29, 2021 meeting.

SAS/RHS have been integral in supporting student success through the cocreation of the Neighborhoods concept, expansion of mental health services for students directly in their residence halls, and providing programming and support for students living on campus. Their efforts, in strong partnership with the provost and academic deans, have resulted in shortening the time to graduation and making progress on closing achievement gaps. SAS/RHS have also been champions for diversity, equity, and inclusion, and lead the planning efforts for MSU's Multicultural Center Project.

The university has already seen the strength of these two units partnering over the past year, especially during a year of such challenge and change. We are excited to see the difference these united groups can make in the lives of our Spartans.

During the next year, the newly unified division will embark on an intentional process to create one seamless division with a central mission and values. This will create a transformative, world-class model of the student experience that maximally aligns our support for students inside and outside the classroom. Improving alignment to support all students is consistent with one of the goals outlined in MSU's new strategic plan. This structural change will help increase the success of all students, increase our graduation rates, and reduce the opportunity gaps across subgroups of students while we prepare everyone for postgraduate success.

MSU & SLE: Mission, Values, and Strategic Plans

The creation of the Division of Student Life & Engagement also presents an opportunity for development of new mission and values statements and an updated Strategic Plan. The process has several components that will work together in a cohesive manner. Hanbury Consultants have been selected to assist the process, building on previous RHS strategic plans from 2008, 2013 and 2019.

SLE also supports and integrates the mission, values, and strategic themes from the recently completed MSU Strategic Plan:

MSU STRATEGIC PLAN 2030

MISSION Our mission is to advance knowledge and transform lives by providing outstanding undergraduate, graduate, and professional education; conducting research of the highest caliber; and advancing outreach, engagement, and economic activities. (Full statement, approved in April 2008 by the Board of Trustees, available at trustees.msu.edu/about/mission.html.)

VALUES As an institution of higher learning, Michigan State University is committed to the highest ethical and academic standards. As a public institution we are committed to transparent decision making and accountable governance. As a community, we commit to live these values.

COLLABORATION We will pursue innovation through partnership within MSU and with the communities we serve.

EQUITY We will eliminate barriers to access and success, challenge discrimination and bias, and address past and present inequalities.

EXCELLENCE We will hold ourselves to the highest standards of teaching, research, and engagement, to serve the common good and improve the world we live in.

INTEGRITY We will hold ourselves accountable to the highest levels of honesty, trustworthiness, and dependability.

RESPECT We will create and sustain a culture of safety where we can learn, work, teach, live, and visit in a community that values the dignity of all people.

STRATEGIC THEMES

- STUDENT SUCCESS
- STAFF AND FACULTY SUCCESS
- DISCOVERY, CREATIVITY & INNOVATION FOR EXCELLENCE & GLOBAL IMPACT
- SUSTAINABLE HEALTH
- STEWARDSHIP AND SUSTAINABILITY
- DIVERSITY, EQUITY, AND INCLUSION

MSU RHS: Updated 2019 Strategic Plan

In October 2008, under the direction of Vice President for Auxiliary Enterprises (VPAE) Vennie Gore, the previously named Division of Housing and Food Services embarked on a journey to prepare for challenges of a new millennium, creating a diverse set of buildings and units. By renaming itself Residential and Hospitality Services, the division signaled a culture of change, breaking down silos and creating opportunities for the future.

This strategic plan identified six strategic goals:

1. SUCCESS – Promote diverse experiential learning that supports retention, persistence, and academic success.
2. TEAM CULTURE – Create a culture that fosters team member engagement and student and guest satisfaction.
3. GLOBALLY-MINDED - Provide diverse environments that celebrate and enhance MSU's 24/7 global community.

4. DIVERSITY, EQUITY, AND INCLUSION – Collectively, and as individuals, we are committed to a mindset of inclusive and equitable practices. We will work toward creating an environment that is safe, supportive, and welcoming to all.
5. VIBRANT FACILITIES – Establish a transformative, world-class model of residential and hospitality services that provides safe physical and emotional environments that are inclusive, accessible, and sustainable.
6. FISCAL RESPONSIBILITY – Maintain fiscal responsibility through long-term, value-driven financial planning, viability, and stewardship.

These strategic goals inspired many updates, including reorganizing the division into cohesive functional areas; playing an integral role in establishing Neighborhoods at MSU; developing and opening five Neighborhood Engagement Centers, consolidating Campus Living Services and the Department of Residence Life to Residence Education and Housing Services; and creating neighborhood dining centers with a focus on culinary excellence.

A follow-up plan in 2013 expanded on these areas and addressed the aging Spartan Village Apartments, which resulted in the construction of 1855 Place Apartments and other building infrastructure projects. It also included an additional strategic goal: Maintain fiscal responsibility to provide long-term financial viability and sustainability.

The 2008 and 2019 strategic plans have allowed RHS to evolve as a world competitor in the industry of university housing and dining, showcasing MSU as a marvel of revitalization. As the division begins to plan for the 2026 class, it must realize this class represents a new generation and is expected to be quite different in terms of demographics, migration patterns and graduation rates. These differences could result in a significant change in student needs. Therein lies SLE's key challenge as it plans for the future: What will the Spartan experience look like in 2026?

Housing and Dining and Supporting the Academic Mission.

Michigan State University has a long-term commitment to be a residential campus focusing on first- and second-year students. Our current house count is 15,300 and the first-year enrollment was 9,100 students. We serve 40,000 meals per day and 7,000,000 during the academic year in our nine residential dining areas.

MSU has a long and rich history of living and learning communities to support the academic success of our students. There are three degree-granting residential colleges: James Madison College, Lyman Briggs College and the Residential College for the Arts and Humanities. In addition, there are colleges with living-learning programs to support students: Honors College, Broad Residential Business Program, Charles Drew Scholars (Students of Color interested in the Sciences), College of Engineering Cornerstone and Residential Experience (CoRE), and Residential Initiative for the Study of the Environment (RISE). We also have special interest Groups – ROTC, College Assistance Migrant Programs, Recovery Housing (Substance Abuse) and Detroit MADE.

In collaboration with Associate Provost for Undergraduate Education, the Neighborhood Student Success Collaborative (NSSC) is an innovative and collaborative organization focused on a holistic approach to student learning and development in the residence halls. The unit is committed to empowering undergraduate students to pursue knowledge, access to academic resources, and develop skills for success. The NSSC promotes academic proficiency, supports institutional navigation, and develops socio-emotional engagement to support our goals to increase graduation rates and decrease time to degree. More specifically, the NSSC works to close the opportunity gap.

SLE Culinary Services partners closely with the College of Agricultural and Natural Resources, specifically Animal Science. We work with the Beef Farm and Student Organic Farm to provide farm-to-table learning and research opportunities for faculty and students. Most notably, we worked collaboratively to develop a “farm to distribution” project to track food tracing. Our Culinary Services chefs order produce from the Student Organic Farm, which allows for students to experience farming to packaging to sales.

Room and Board fees directly financially support the broader institution in the following areas:

- The Office of Undergraduate Education student success initiatives (\$1.1 million annually) to cover:
 - Neighborhood Student Success Collaborative Centers
 - Two positions to support undergraduate education (learning analytic team and program manager in Residential Initiative for Sustainable Environment)
 - Student Health and Wellness to fund two mental health counselors
- Five MSU Police to provide neighborhood policing (\$516,170)
- Support CATA on-campus bus service free to students (\$1.56 million annually)
- Administrative Support (\$3.3 million)
- Support 56 Graduate Assistantship positions (\$1.26M)

Second Year On-Campus Living Requirement

Michigan State University wants to ensure every student has the opportunity to learn, thrive and graduate. Assessment studies indicate MSU students who live on campus for two or more years persist and graduate in higher percentages with higher grade point averages than students moving off campus after their first year.

Over the past 10 years, the university has invested in student success initiatives to support undergraduates in their pursuit of a college education. A campus-wide campaign encouraging students to take 15 credits or more each semester, the nationally recognized Neighborhood(s) model, and increased access to academic resources, have contributed to a higher graduation rate among Spartans — rising from 77% to 81% over the last five years.

For several years, university administrators have examined the student success outcomes of on- and off-campus living for undergraduate students. Descriptive analysis conducted by MSU’s Office of Institutional Research shows that undergraduates who live on campus for their first two years at MSU have graduation rates about 2.5 percentage points higher than their peers who live on campus only their first year. The difference in graduation rates between students who live on or off in their second year is larger for students from some underserved groups, almost 10 percentage points.

This data led university administrators to believe the reinstatement of a required second year on campus was the best next step toward ensuring students persist and graduate. Historically, first-year students were required to live on campus their first academic year. Beginning with students who started at MSU in fall 2021, the on-campus living requirement was extended to include a second year, reinstating the housing two-year live-on policy requirement that MSU had waived since the 1980s.

The first two years of college are critical for students' momentum and living on campus provides them with greater access to resources and activities that correlate with their academic success. This access supports students in graduating more quickly, keeping the cost of their degree lower (e.g., less student loan debt, fewer living expenses).

Programs such as Spartan Compass, which focuses on the first-year experience, and Spartan Navigator which focuses on the second-year experience, were developed to provide a framework for students during their first two years of college.

The Second-Year Student Experience

Over the past several years, MSU has seen a decrease in the number of students choosing to live on campus their second year (51% in 2007 versus 42% of second-year students in 2019). Additionally, a study that looked at second-year students between 2013 and 2016 found 60 fewer students from each class persisted when they moved off campus their second year. The persistence rate for students living on campus who are Pell eligible is 50% greater than for those students living off campus. Likewise, MSU has students experiencing similarly improved persistence rates of 3-9% for African Americans, 2-7% for first generation students, and 1-2% for white students continuing to live on campus.

Second-year students can also experience what is often referred to as a "sophomore slump," which is associated with feelings of uncertainty and dissatisfaction. This can be attributed to fewer support services and programs tailored to second-year students compared to their first-year experience. Many second-year students also begin to question their choice of major and overall reason for being in college.

To address some of these issues, REHS began building Spartan Navigator, a program specifically for second-year students. Some intended outcomes of the program include students' enhanced sense of purpose and academic engagement, and advanced knowledge related to diversity, equity, and inclusion.

Another program, the Residential Learning Model, was created to assist residential staff in strategically facilitating growth and learning for those living on campus, thus enhancing the living-learning relationship.

Dining on campus can also foster a sense of belonging among students. SLE Culinary Services strives to support students and their academic success by creating dining communities and offering a variety of dining options to help them stay on track throughout their college career.

Implementation

The second year live-on requirement began with the first year entering class of fall 2021, who would then live on campus for a second academic year beginning fall 2022. At the time of implementation, existing residence hall residents and the first-year incoming class of fall 2020 were exempt. MSU's occupancy capacity is 18,200, which accounts for all residence hall room types and apartments. It is estimated the number of first- and second-year students living on campus will be 16,300.

An exception policy and request process for second-year students is in place. Exception criteria includes married students, students with dependents, veterans with one or more years of active service, students who will be 20 years old by the first day of classes of fall semester of the current academic year, students living with parent or guardian within 40 miles of campus, students living in approved group and Greek housing off-campus, and students taking six or fewer semester credits and who live locally.

SLE Financial Position Update – Pandemic Implications:

The SLE auxiliary operations budget model aims to provide net income to supplement our support of the division and university missions. SLE has three historical financial objectives to be achieved through our net income from operations:

1. Pay down debt service costs
2. Provide just-in-time maintenance funds for repairs and improvement
3. Maintain an adequate reserve balance to address unforeseen emergencies. The financial impact of the pandemic has depleted reserves. Restoring unit reserves is an important financial goal during the next several fiscal years.

FY20-21 Actual:

As a response to the COVID-19 pandemic, and to safeguard the health and safety of MSU students, faculty, and staff, MSU directed students to stay at their permanent residence and take classes remotely online during academic year 2020-21. This directive reduced residence hall occupancy from an average of 14,400 to 2,372. The Kellogg Hotel remained closed to guests and served as a quarantine and isolation housing facility.

These pandemic-related business activity changes resulted in SLE revenue losses of \$190 million. SLE significantly reduced expenses to compensate for the loss of revenue. Wages and benefits were reduced during the pandemic period by \$52.7 million, which included 620 regular employees being furloughed, 114 vacant regular positions, and elimination of 1,800 part time and student staff.

SLE reduced food supply expenses by \$39.4 million, spending just \$3.2 million on food supplies through the first eight months of the fiscal year. SLE also reduced supplies and services costs by \$30 million, and annual maintenance cost by \$8.9 million. Total expense reductions approximated \$117 million. SLE experienced an operating loss of \$73.3 million for FY20-21. This loss depleted the division's unrestricted reserve balance to an insolvent financial position. MSU Administration then provided SLE with \$10.3 million in Federal Pandemic CARES HEERF stimulus relief to bring the reserve balance to a positive level.

FY21-22 Projected:

MSU returned to more normal residential operations for academic year 2021-22. Residence hall and apartment house counts returned to more historical levels. An average 14,322 projected residence hall house count exceeds the budgeted level of 13,000. Kellogg Hotel, conference business and retail revenues remain depressed as the pandemic continues, however.

Significant staffing shortages stemming from prior year furloughs and student layoffs have negatively impacted service levels in the residential dining halls, especially in fall semester 2021 with the closure of Landon and Shaw dining halls.

Budgeted plant cash expenditures for repair of buildings have been reduced to zero due to reserves being depleted. Building repairs are funded only as needed from operations. Plant cash expenditures historically average \$10 million per year. Net income from operations is projected to be \$20 million due to the higher residence hall house counts, staffing shortages and reduced plant cash expenditures.

Annual debt service cost remains constant at \$23 million until FY30. SLE long-term debt obligations currently total \$305 million.

FY22-23 Budget:

Residence hall house counts will increase significantly for academic year 2022-23 as two classes of students will be required to live on campus. House count budget will increase from the historical average of 14,400 to 16,300. The fall 2021 and fall 2022 large MSU first-year classes of 9,000+ students account for much of the house count increase. The staffing and food stores expense budgets have been increased accordingly. Efforts continue to hire dining and housing workers to pre-pandemic levels. For the first time in many years, inflation for hourly wages and food stores will significantly increase adding to the expense budget. Kellogg Hotel, conference business and retail revenue budgets are also expected to increase in the hope the pandemic subsidies.

Plant cash expenditures for repair of buildings has been increased to \$12 million to address pandemic related deferred maintenance repairs. Net income from operations is projected to be \$6.5 million.

Please see the attached SLE Financial Preview for additional budget details.

MSU SLE ALL FUNDS: PRELIMINARY FINANCIAL PREVIEW

REVENUES:	Projected 2021-22	Proposed Budget 2022-23	\$ Increase / (\$ decrease)
Room & Board	\$163,128,070	\$184,984,024	\$21,855,954
Cash Dining/Retail/Auxiliary/Other	72,588,000	88,206,513	15,618,513
Academic Space Rental	2,241,287	2,241,287	0
Conferences & Events	2,531,478	8,073,227	5,541,749
Total Revenues =	240,488,835	283,505,051	43,016,216
EXPENSES:			
Personnel Services / Benefits	85,048,057	107,369,668	22,321,611
Student Affairs / Res Life	191,000	229,029	38,029
Food Purchases	25,278,374	32,839,310	7,560,936
Utilities	11,866,000	12,138,418	272,418
General Expense/ CATA / Res Life	10,059,000	10,400,000	341,000
Supplies	33,287,525	42,054,486	8,766,961
Repairs & Maintenance	14,243,366	18,592,206	4,348,840
Communications/Bandwidth	2,345,000	2,354,411	9,411
Auxiliary Overhead Fee	2,700,000	2,700,000	0
Uniforms / Linen	1,187,000	1,582,316	395,316
Insurance	1,462,000	1,470,235	8,235
Equipment	851,000	794,837	(56,163)
Scholarships, Intangible/Other, Misc	3,547,000	6,249,497	2,702,497
Travel	315,000	1,097,717	782,717
Administration Fee 1%	1,926,000	2,187,992	261,992
Building Repair/Renov (Plant Cash)	3,273,762	12,000,000	8,726,238
Debt Service Cost	22,908,751	22,908,751	0
Total Expenses =	220,488,835	276,968,873	56,480,038
Contribution to J-I-T Repairs and Reserves =	\$ 20,000,000	\$ 6,536,178	(\$ 13,463,822)

NOTE:

SLE ACADEMIC YEAR 2022-23 RESIDENCE HALL HOUSE COUNTS AND REVENUES WERE INCREASED APPROXIMATELY 14% FROM ACADEMIC YEAR 2021-22 DUE TO THE MSU TWO-YEAR LIVE-ON HOUSING POLICY CHANGE.

**MSU SLE RESIDENCE HALL RATE COMPARISON
Standard Double Room & Board Plan for 2022-23***

BIG TEN UNIVERSITIES	Actual 2021-22 Rate	Proposed 2022-23 Rate	\$ Increase	% Increase
Northwestern University: 20 meals/week	\$17,451	\$17,800	\$349	2.00% estimated
University of Maryland: unlimited meals	\$12,874	\$14,123	\$1,249	9.70% proposed
Rutgers University: 19 meals/week	\$13,402	\$13,804	\$402	3.00% proposed
Ohio State University: unlimited meals	\$13,352	\$13,686	\$334	2.50% proposed
University of Michigan: unlimited meals	\$12,591	\$12,968	\$377	3.00% proposed
Penn State University: 17 meals/week	\$12,156	\$12,582	\$426	3.50% approved
University of Nebraska: unlimited meals	\$12,138	\$12,428	\$290	2.40% approved
University of Minnesota: unlimited meals	\$11,354	\$11,894	\$540	4.80% proposed
Indiana University: \$1,980 + debit meals	\$11,598	\$11,712	\$114	0.98% proposed
University of Illinois: unlimited meals	\$11,392	\$11,596	\$204	1.79% approved
Univ. of Wisconsin: unlimited meals	\$11,167	\$11,467	\$300	2.69% proposed
University of Iowa: unlimited meals	\$10,956	\$11,279	\$323	2.95% proposed
Michigan State Univ.: unlimited meals	\$10,676	\$10,990	\$314	2.94% proposed
Purdue University: 13 meals/week	\$9,414	\$9,414	\$0	0.00% approved

MICHIGAN UNIVERSITIES	Actual 2021-22 Rate	Proposed 2022-23 Rate	\$ Increase	% Increase
University of Michigan: unlimited meals	\$12,591	\$12,968	\$377	3.00% proposed
Michigan Tech Univ.: unlimited meals	\$11,377	\$11,780	\$403	3.54% approved
Eastern Michigan Univ.: unlimited meals	\$11,174	\$11,660	\$486	4.35% approved
Northern Michigan Univ.: unlimited meals	\$11,292	\$11,518	\$226	2.00% estimated
Wayne State University: unlimited meals	\$11,134	\$11,468	\$334	3.00% estimated
Central Michigan Univ.: unlimited meals	\$10,920	\$11,248	\$328	3.00% approved
Michigan State Univ.: unlimited meals	\$10,676	\$10,990	\$314	2.94% proposed
Western Michigan Univ.: unlimited meals	\$10,773	\$10,988	\$215	2.00% estimated
Saginaw Valley State Univ.: unlimited meals	\$10,650	\$10,902	\$252	2.37% approved
Oakland University: 18 meals/week	\$10,639	\$10,852	\$213	2.00% estimated
Lake Superior State Univ.: 19 meals/week	\$10,488	\$10,698	\$210	2.00% estimated
Ferris State University: unlimited meals	\$10,268	\$10,268	\$0	0.00% approved
Grand Valley State Univ.: 19 meals/week	\$9,600	\$9,792	\$192	2.00% estimated

*MSU BASIC “SILVER” PLAN PROVIDES UNLIMITED ACCESS/MEALS AT ANY OF THE 9 RESIDENCE HALL DINING FACILITIES FROM 7 AM TO 9 PM SEVEN DAYS A WEEK. THIS PLAN ALSO INCLUDES 12 ACCESSES TO A COMBO-X-CHANGE MEAL AT ANY OF THE SPARTY’S, UNION, INTERNATIONAL CENTER, OR RIVERWALK MARKET RETAIL DINING LOCATIONS ON CAMPUS. MSU’S MEAL PLAN ACCESS AND FLEXIBILITY IS UNMATCHED BY ANY OTHER BIG TEN OR STATE OF MICHIGAN PUBLIC UNIVERSITY.

MSU SLE AVERAGE RESIDENCE HALL HOUSE COUNTS

<u>1975-76</u>	<u>1976-77</u>	<u>1977-78</u>	<u>1978-79</u>	<u>1979-80</u>	<u>1980-81</u>
17,800	17,200	17,700	17,570	17,900	17,680
<u>1981-82</u>	<u>1982-83</u>	<u>1983-84</u>	<u>1984-85</u>	<u>1985-86</u>	<u>1986-87</u>
16,100	15,354	15,551	16,100	16,437	16,800
<u>1987-88</u>	<u>1988-89</u>	<u>1989-90</u>	<u>1990-91</u>	<u>1991-92</u>	<u>1992-93</u>
16,950	17,300	16,500	15,800	15,100	13,900
<u>1993-94</u>	<u>1994-95</u>	<u>1995-96</u>	<u>1996-97</u>	<u>1997-98</u>	<u>1998-99</u>
14,126	13,972	13,964	13,965	14,234	14,181
<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>
14,190	14,564	14,494	14,624	14,342	14,485
<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>
14,844	14,733	14,611	14,506	14,385	14,010
<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
14,820	14,725	14,710	14,709	14,716	14,762
<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22 est.</u>	<u>2022-23 budget</u>
14,357	14,523	11,265	2,372	14,322	16,267